



**ZIMBABWE EZEKIEL GUTI UNIVERSITY**

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**FACULTY OF HUMANITIES, HERITAGE AND  
SOCIETAL ADVANCEMENT**

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**DEPARTMENT OF DEVELOPMENT, PROGRAMMING AND MANAGEMENT**

**EXAMINATION PAPER**

**Master of Science Degree in Development Studies**

**COURSE CODE** : MSDS111  
**COURSE TITLE** : Development planning and management  
**DURATION** : 3 Hours  
**DATE** : 13 JUN 2025

**INSTRUCTIONS TO CANDIDATES:**

1. Answer any three questions.
2. Each question carries equal marks.
3. Start each question on a new page of your answer sheet.

1. "Development planning without proper monitoring and evaluation is futile."  
Critically assess this statement, highlighting best practices in M&E (Monitoring and Evaluation) frameworks for development projects.
2. Discuss the reasons why development projects fail. How can development project be successful?
3. Examine the importance of the concept of "putting the last first" in development planning and management.
4. Analyse the strengths and weaknesses of using the blueprint approach in development planning.
5. Discuss the lessons learned for development planners from the Covid-19.

**THE END**

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