



ZIMBABWE EZEKIEL GUTI UNIVERSITY

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FACULTY OF BUSINESS, ECONOMICS, AND ACCOUNTING

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DEPARTMENT OF BUSINESS ADMINISTRATION AND MANAGEMENT

EXAMINATION PAPER

COURSE CODE : CBM 404  
COURSE TITLE : PROJECT MANAGEMENT  
DURATION : 3 Hours  
LEVEL : 4.2

07. OCT 2022

**INSTRUCTIONS TO CANDIDATES:**

1. No cell phones are allowed in the examination venue.
2. Use of silent, non-programmable calculators is allowed
3. Answer question number **one (1)** and any other **three (3)** questions.
4. Begin each question on a new page.
5. The number of marks for each question or part question is shown in brackets [ ]
6. Show all workings, where applicable.

### Question 1

- a. Construct a Gantt chart using the following data:

Task	Start Time (Weeks)	Duration (Weeks)
A	0	5
B	6	3
C	7	4
D	7	9
E	8	2
F	9	8
G	12	7

[10]

- b. How must the Gantt chart you drew be changed if you were told that C and D could not begin until B was completed, and that G could not begin until C was completed? What happens to the project completion time? [15]

### Question 2

- a. Using two original examples explain the difference between accuracy and precision in project costing. [10]
- b. What might happen if top management submitted a bid for a project without consulting the business unit or department to be involved in the project? [15]

### Question 3

A project manager is expected to be very articulate in procurement management to ensure project success. Assess the statement. [25].

### Question 4

Can risk be eliminated from projects? *Should* management try to eliminate it? [25]

### Question 5

- a. What are ways to build good relations with local stakeholders? [10]

b. Assess the importance of the processes of project closure. [15]

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